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EDUCATION

University of Virginia, School of Law

J.D. 1988, Order of the Coif.
Executive Editor, *Virginia Law Review*; Member, *Virginia Journal of International Law*.

Harvard College

A.B. 1984, *magna cum laude*, in United States History.
Undergraduate thesis: *The "Other" War in Vietnam*, on U.S. counterinsurgency in the Vietnam War.

PROFESSIONAL

The George Washington University Law School Washington, D.C.

Professor of Government Contracts Law, Co-Director, Government Procurement Law Program

Professor and co-director of United States' leading public procurement law program. Teaches on anti-corruption strategies, contract formations, bid protests, contract claims, information technology procurement, international and comparative public procurement law, and state and local procurement; writes regularly on developments in procurement policy; submits comments and speaks publicly on U.S. regulatory reform; participates with legal scholars internationally on emerging issues of procurement policy and anti-corruption. Joined the faculty August 2002; named co-director of program, October 2005. Faculty Advisor, *Public Contract Law Journal*. Member, Editorial Board, *European Procurement & Public-Private Partnership Law Review*. Contributing Expert and Advisor, U.S. Delegation, Working Group on Reform of United Nations Commission on International Trade Law (UNCITRAL) Model Procurement Law (Mar. 2004 -). Invited Instructor, Institute of Brazilian Issues, George Washington University (2008 -); Member, Scientific Committee, International Masters Degree in Public Procurement Management, University of Tor Vergata, Rome (2012-). Past Member, Board of Advisors, National Contract Management Association (NCMA). Member, Board of Advisors, *The Government Contractor* (Thomson West, 2006-). Member, Council, American Bar Association - Public Contract Law Section (2008-2011). Member, Procurement Roundtable (senior members of U.S. procurement community) (2011-).

Arnold & Porter, Washington, D.C. Of Counsel, February 2007 - present

Provides legal advice regarding complex government contracting matters and litigation; experience as arbitrator and expert in disputes involving public procurement law.

**Holland & Knight LLP, McLean, VA
1997-2007**

Senior member of government contracts group. Senior counsel, February 1997-February 1998; partner, March 1998 - December 2000; equity partner, January 2001-September 2002; of counsel, September 2002 - February 2007. Highest (“AV”) rating by Martindale-Hubbell.

**Wiley, Rein & Fielding, Washington, D.C.
Associate, Government Contracts/Litigation, April 1994 - January 1997**

Handled a broad array of civil litigation and government contracts matters; wrote and lectured regularly on procurement policy and reform.

**U.S. Department of Justice, Civil Division
Commercial Litigation Branch, Washington, D.C., May 1991 - April 1994**

Represented the United States in contracts litigation; handled major claims against the United States, including large and complex construction and weapons systems claims; tried substantial monetary claims before the U.S. Court of Federal Claims and agency boards; argued federal contracts appeals before the U.S. Court of Appeals for the Federal Circuit.

**Arnold & Porter, New York, N.Y./Washington, D.C.
Associate, Government Contracts/Litigation, September 1989 - May 1991**

Handled a broad variety of civil matters, including contract claims, antitrust investigations, criminal investigations, and high-technology government contract bid protests.

**U.S. Court of Appeals for the Second Circuit, New York, N.Y.
Judicial Clerk to Hon. Lawrence W. Pierce, August 1988 - August 1989**

SELECTED PUBLICATIONS

“Cross-Debarment: A Stakeholder Perspective,” ___ GW Int’l L. Rev. ___ (2013) (forthcoming).

“Coordinating Compliance and Procurement Rules in a Shrinking World: The Case for a Transatlantic Dialogue” (paper to accompany presentation at Thomson Reuters / West Government Contracts Year in Review Conference, Washington, D.C., Feb. 2013).

“Anti-Corruption Enforcement Controls in Government Procurement in Central and Eastern Europe Call for Redoubled Compliance Efforts,” 6 BNA White Collar Crime Report (Aug. 12, 2011) (co-author, with Kathleen Harris, Samuel Witten & Johannes S. Schnitzer).

“Barriers to International Trade in Procurement after the Economic Crisis, Part II: Opening International Procurement Markets: Unfinished Business,” (paper to accompany presentation at Thomson Reuters / West Government Contracts Year in Review Conference, Washington, D.C., Feb. 2011), <http://ssrn.com/abstract=1772922>

“Feature Comment: The Defense Authorization Act for FY2011 -- A Bounded Step Forward for Acquisition Reform” (with Kristen E. Ittig), 53 Gov. Contractor ¶ 8 (Jan. 12, 2011), <http://ssrn.com/abstract=1739832>

“A Versatile Prism: Assessing Procurement Law Through the Principal-Agent Model,” 40 *Pub. Cont. L.J.* 63 (2010), <http://ssrn.com/abstract=1776295>

“Comparative Efforts in Fighting Corruption in Procurement: Corporate Compliance -- A Case Study in Convergence,” paper delivered at the International Public Procurement Forum II, Beijing, China, October 15, 2010.

“International Procurement” (update on UNCITRAL model procurement law developments) (with various co-authors), 44 *Int’l Law.* 261 (ABA 2010).

“Feature Comment: The European Defense Procurement Directive: An American Perspective,” 51 *Government Contractor* ¶ 383 (Nov. 4, 2009), available at <http://ssrn.com/abstract=1502858>, reprinted in 6 *Int’l Gov’t Contractor* ¶ 86 (Nov. 2009).

"Electronic Reverse Auctions: U.S. Experience," and "Electronic Procurement: Lessons from the U.S. Experience" (with Regina Jennings), chapters in *Reform of the UNCITRAL Model Law on Procurement: Procurement Regulation for the 21st Century* (Sue Arrowsmith, ed.) (Thomson Reuters / West 2009).

“International Procurement” (update on UNCITRAL model procurement law developments, with Don Wallace Jr. and Jeffrey Marburg-Goodman), 43 *Int’l Law.* 571 (ABA 2009).

“Best Practices in the United States Regarding Government Procurement and Anti-Corruption” (co-author with Sandeep Verma), in *International Public Procurement: A Guide to Best Practice* (Globe Business Publishing, London, 2009), available at <http://www.globebusinesspublishing.com/ipp/default.aspx>.

“Tempering ‘Buy American’ in the Recovery Act - Steering Clear of a Trade War” (co-authored with Steven L. Schooner), *Government Contractor*, Vol. 51 (2009), available at <http://ssrn.com/abstract=1358624>

“Public Procurement: Focus on People, Value for Money and System Integrity, Not Protectionism” (paper co-authored with Steven L. Schooner), in *The Collapse of Global Trade, Murky Protectionism, and the Crisis: Recommendations for the G20*, at 87 (Richard Baldwin & Simon Evenett, eds) (VoxEu, Mar. 2009), available at <http://www.voxeu.org>, and at <http://ssrn.com/abstract=1356170>

“Key Emerging Issues in Transatlantic Procurement: The Importance of Communication and Cooperation” (paper to accompany panel presentation at ABA Public Contract Law Section - Federal Procurement Institute, Annapolis, Maryland, March 2009).

“Public Procurement in a World Economic Crisis: Charting the Way Forward” (paper to accompany presentation at Thomson West Government Contracts Year in Review Conference, Washington, D.C., Feb. 2009), available at <http://ssrn.com/abstract=1356142>

“New U.S. Contractor Compliance Rules: Challenges Ahead for U.S. and European Contractors,” 5 *International Government Contractor* ¶ 72 (Sept. 2008).

“Addressing Conflicts of Interest in Procurement: First Steps on the World Stage, Following the UN Convention Against Corruption,” paper presented at 3rd International Public Procurement Conference (Amsterdam, Aug. 28 2008), available at <http://www.ippa.ws/IPPC3/Proceedings/Chaper%2061.pdf>

“UNCITRAL Reform to Address Framework Contracting and Corruption Issues Under Model Procurement Law” (with Don Wallace Jr.), in Paul Lalonde, Christopher Yukins, Don Wallace Jr. & Jason Matechak,

American Bar Association, Section of International Law, International Procurement Committee, "Year in Review 2007" (with Don Wallace Jr.), 42 *Int'l Law*. 479, 479 (ABA 2008), available at <http://ssrn.com/abstract=1264047>

"Feature Comment: U.S. Contractor Compliance Rules Are Likely To Expand," 50 *The Government Contractor* ¶ 147 (West/Thomson Apr. 23, 2008), available at <http://ssrn.com/abstract=1125068> .

"Are IDIQs Inefficient? Sharing Lessons with European Framework Contracting," 37 *Pub. Cont. L.J.* 545 (2008).

"Promises to Keep: Bid Challenges and China's Accession to the WTO Government Procurement Agreement" (paper to accompany presentation at Thomson West Government Contracts Year in Review Conference, Washington, D.C., Feb. 2008).

"China's Accession to the WTO Agreement on Government Procurement: Issues for the U.S. Procurement Community," 5 *Int'l Gov. Contractor* ¶ 9 (West/Thomson Feb. 2008).

"Incrementalism: Eroding the Impediments to a Global Public Procurement Market," 38 *Geo. J. Int'l L.* 529 (2007) (with Steven Schooner), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=1002446.

"Integrating Integrity and Procurement: The United Nations Convention Against Corruption and the UNCITRAL Model Procurement Law," 36 *Pub. Cont. L.J.* 307 (2007), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=995244.

"Feature Comment: Enhancing Integrity—Aligning Proposed Contractor Compliance Requirements With Broader Advances In Corporate Compliance," 49 *The Government Contractor* ¶ 166 (West/Thomson Apr. 25, 2007), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=983504.

"Policy and Legal Frameworks for Open Procurement Markets" and "Year in Review: Emerging Policy and Practice Issues" (both with Steven Schooner) (papers to accompany presentation at Thomson West Government Contracts Year in Review Conference, Washington, D.C., Feb. 2007).

"Feature Comment: Procurement Reform in the Defense Authorization Act for Fiscal Year 2007 – A Creature of Compromise, Pointing the Way to Future Debates," 48 *The Government Contractor* ¶ 367 (West/Thomson Oct. 18, 2006).

"Feature Comment: The Gathering Winds of Reform – Congress Mandates Sweeping Transparency for Federal Grants and Contracts," 48 *The Government Contractor* ¶ 318 (West/Thomson Sept. 20, 2006).

"Electronic Reverse Auctions: U.S. Experience," and "Electronic Procurement: Lessons from the U.S. Experience," papers presented at "Public Procurement: Global Revolution III," an international procurement law conference at the University of Nottingham, United Kingdom (co-sponsored by GWU Law School) (June 2006).

"A Case Study in Comparative Procurement Law: Assessing UNCITRAL's Lessons for U.S. Procurement," 35 *Pub. Cont. L.J.* 457 (2006).

"Rethinking Procurement Integrity," *Contract Management*, June 2006, at 14 (National Contract Management Ass'n) (with Richard O. Duvall).

"International Procurement" (on 2005 developments), 40 *Int'l Law*. 337 (ABA, Summer 2006) (with Jason Matechak, Don Wallace, Jr. & Jeffrey Marburg-Goodman), at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=903423.

"Emerging Policy and Practice Issues (2005)," with Steven L. Schooner, in *Thomson/West Government Contracts Year in Review* (conference papers), Chap. 9, available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=887355.

"Révision de la Loi Type sur les Marchés Publics de la CNUDCI," *Contrats Publics*, No. 51, Jan. 2006, at 36 (with Professor Laurence Folliot-Lalliot/University of Paris).

"Hurricane Katrina Brings Transparency to Task-Order Contracting," *Service Contractor*, Winter 2006, at 15 (Contract Services Ass'n).

"Feature Comment: Katrina's Continuing Impact on Procurement - Emergency Procurement Powers in H.R. 3766" (commentary with Professor Joshua Schwartz), 47 *The Government Contractor* ¶ 397 (West/Thomson Sept. 21, 2005), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=811265.

"Feature Comment: Hurricane Katrina's Tangled Impact on U.S. Procurement," 47 *The Government Contractor* ¶ 387 (West/Thomson Sept. 7, 2005), available at <http://ssrn.com/abstract=810764>.

"Ethics and Compliance: A Perfect Storm of Scandal," *Service Contractor* (Contract Services Ass'n Fall 2005).

"Feature Comment: Understanding the Current Wave of Procurement Reform – Devolution of the Contracting Function," 47 *The Government Contractor* ¶ 255 (West/Thomson June 8, 2005), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=743046.

"Feature Comment: A Pedagogical Perspective on Training the Acquisition Workforce," 47 *The Government Contractor* ¶ 204 (West/Thomson May 4, 2005), at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=719685.

"UNCITRAL Considers Electronic Reverse Auctions, as Comparative Public Procurement Comes of Age in the United States", 2005 *Public Procurement Law Review* No. 4, 183 (co-authored with Professor Don Wallace, Jr.), draft available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=711847

"UNCITRAL Model Procurement Law: Reforming Electronic Procurement, Reverse Auctions, and Framework Agreements" (with Don Wallace, Jr. and Jason P. Matechak), *PROCUREMENT LAWYER* (American Bar Association, Spring 2005), draft available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=711401.

"Year in Review: Emerging Policy and Practice Issues" (with Steven Schooner) (paper to accompany presentation on Feb. 3, 2005), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=663464.

"Adding Up Efficiency's Cost," *Legal Times*, Nov. 1, 2004 (co-authored with Professor Steven Schooner)

"The Conduct of Electronic Reverse Auctions: A Comparative Report on Experience in the U.S. Procurement System," *paper presented at International Public Procurement Conference*, Fort Lauderdale, FL (Oct. 21, 2004).

"Making Federal Information Technology Accessible: A Case Study in Social Policy and Procurement,"

34 *Public Contract Law Journal* 667 (2004), draft available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=531684.

"UNCITRAL's Model Procurement Law: Changes on the Horizon," 81 *Federal Contracts Report* no. 11 (Mar. 23, 2004) (co-author, with Professor Don Wallace, Jr.).

"Suspension and Debarment: Re-examining the Process," 13 *Public Procurement Law Review* 255 (2004) (United Kingdom), draft available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=509004.

"Iraqi Construction Awards Should Not Be Immune from Review," 80 *Federal Contracts Report* no. 18, p. 512-516 (Nov. 18, 2003) (co-author, with Mohab Khattab).

"Ethics in Procurement: New Challenges After a Decade of Reform," *The Procurement Lawyer*, Vol. 38, No. 3 (American Bar Association, Spring 2003).

"Procurement Reform: A Measure of Success," *Legal Times*, Mar. 17, 2003, at 34 (co-authored with Professor Steven Schooner).

"Model Behaviour? Anecdotal Evidence of Tension Between Evolving Commercial Public Procurement Practices and Trade Policy," 9 *International Trade Law and Regulation* 4 (2003) (with Professor Steven Schooner).

General Services Administration Acquisition Regulation Case No. 2002-G505: Acquisition of Information Technology by State & Local Governments: Possible Pricing Impacts (Feb. 4, 2003, comments on proposed rule).

"Emerging Legal Issues in DOD's Shift to E-Business," *The Government Contractor*, Vol. 43, No. 3 (Jan. 24, 2001) (co-author).

"Electronic Commerce: OFPP's Strategic Plan Falls Short in Providing Needed Guidance," *Federal Computer Week* (Mar. 30, 1998).

"Feature Comment: A Year of Progress: The New Federal Court Bid Protest Jurisdiction" (with Laura Kennedy), *The Government Contractor* (Jan. 28, 1998).

"FACNET: Has Congress Struck a Mortal Blow?," *Washington Technology* (Jan. 12, 1998).

"The Legal Corner" (occasional pieces), NCMA Tysons Corner Newsletter (1997-1999).

"Analysis of Procurement Reform Measures in FY 1996 Defense Authorization Act" (co-author), *The Government Contractor* (Feb. 14, 1996).

"Managing Electronic Commerce on the Federal Acquisition Computer Network (FACNET)," *National Contract Management Journal*, Vol. 27, Issue 1 (1996).

"Public Contract Law Resources on the Internet," 31 *The Procurement Lawyer* 12 (ABA, Fall 1995).

"Relaxed Rules Won't Fix FAA's Problems," *Washington Technology* (Apr. 11, 1996).

"Accessing GAO Decisions on the World Wide Web," 31 *The Procurement Lawyer* 9 (ABA, Summer 1996).

“Feature Comment: FACNET -- New Risks and New Potential,” 38 *The Government Contractor* ¶ 511 (Oct. 30, 1996).

Supreme Court Protects Government Contractors’ First Amendment Rights,” 32 *The Procurement Lawyer* 9 (ABA, Winter 1997).

“Bid Protests and Contract Disputes Under the FAA’s New Procurement System” (co-author), 26 *Public Contract Law Journal* 135 (Winter 1997).

“Minimizing Risk in Federal Electronic Commerce,” *Federal Acquisition Report* (Apr. 1997).

“The Risk of MAS Appeal: Expansion of the Multiple Award Schedules” (co-author), *Legal Times* (June 23, 1997).

“Computers Need Fixing To Face Year 2000” (co-author), *Washington Business Journal* (July 18, 1997).

Post-Award Bid Protests at the U.S. Court of Federal Claims (monograph: contributing author) (ABA 1997).

Note, *The Measure of a Nation: Granting Excludable Aliens Fundamental Protections of Due Process*, 73 Va. L. Rev. 1501 (1987).

Comment, *Immigration: Rights of Excludable Aliens Held Indefinitely*, 26 Va. J. Int’l L. 101 (1986).

SELECTED PRESENTATIONS AND PROJECTS

“NDIA Annual Acquisition Symposium: Working Together in a Challenging Environment - EU/UK Procurement” (panel member) (New Orleans Jan. 14, 2013).

Colloquium -- “Accountability and Transparency in Public Procurement,” presentation on comparative law issues raised by proposed European procurement directive (Sciences Po, Paris, Dec. 19, 2012).

Training in Anti-Corruption and Procurement, University of Torino (coordinated by Professor Gabriella Racca, December 17-18, 2012, Turin, Italy).

“The International Fight Against Corruption: What’s Working, What’s Not Working, and What Will Work?” colloquium co-sponsored by International Bar Association, panelist on *The Way Forward: Improving Anti-Corruption Efforts* (George Washington University Law School, Dec. 4, 2012).

“EU Procurement in the Defence Sector,” colloquium sponsored by Monckton Chambers (moderator and panelist) (London, Nov. 8, 2012).

ICC Seminar on Procurement and Trade: *Impact on Global Trade of Reciprocal Access Legislation in Public and Utility Procurement Markets* (panelist), International Chamber of Commerce (Paris, Nov. 7, 2012)

“International Government Contracting,” instructor, two-day course sponsored by Thomson-Reuters/West (Arlington, VA, Oct. 24-25, 2012)

“Developments in International Procurement,” presentation to NCMA-Tyson's Corner Chapter (McLean, VA, Oct. 23, 2012).

“Colloquium: Federal Information Technology Acquisition Reform Act,” co-moderator, George Washington University Law School (Washington, D.C., Oct. 18, 2012).

“Suspension & Debarment Colloquium: Towards an Integrative Approach,” co-chair of panel on international suspension and debarment systems (Global Forum on Law, Justice & Development, World Bank Headquarters, Washington, D.C., Oct. 9, 2012).

“International Procurement: An Overview,” presentation to 51st Annual National Seminar on Government Contracts, University of Minnesota (St. Paul, MN, Sept. 19, 2012).

“Benefits of the Competition and Transparency Recommended by the 2011 UNCITRAL Model Law,” workshop presentation under auspices of the European Bank for Reconstruction and Development/UNCITRAL Initiative on Enhancing Public Procurement Regulation in the CIS Countries and Mongolia (Baku, Azerbaijan, May 31, 2012).

“International Conference: Integrity in Public Procurement and Public Works,” keynote address (conference under auspices of the Interamerican Development Bank) (Mexico City, Mar. 27, 2012).

“Looking to the Future of Procurement: What's Next,” presentation to NCMA-Quantico Chapter (Marine Corps Base Quantico, Feb. 8, 2012).

“WTO Government Procurement Agreement,” briefings to Ukrainian government procurement and trade officials, per EBRD capacity-building initiative (Kiev, Jan. 27, 2012).

“VII Conferencia Anual Sobre Compras Gubernamentales de las Americas” (regional conference on Latin American public procurement), panel presentation on anti-corruption strategies (Santo Domingo, Dominican Republic, Oct. 19, 2011).

“European Bank for Reconstruction & Development (EBRD)/UNCITRAL Workshop in Armenia,” workshop with senior Armenian public procurement officials (Yerevan, Armenia, Oct. 10-11, 2011).

“Selling Products and Services to Governments in the European Union -- Critical Legal Developments,” panel moderator (Washington, D.C., Apr. 5, 2011).

“Remedies from the Transatlantic Perspective,” presentation at colloquium, “Enforcement of Public Procurement Rule: Lessons from a Comparative Perspective,” British Institute of International and Comparative Law (London, Apr. 11, 2011).

“Public Meeting on Developments in the UN Model Procurement Law,” sponsored by the U.S. Department of State Advisory Committee on Private International Law (George Washington University Law School, Oct. 21, 2010).

“The New UK Anti-Bribery Act,” American Bar Association Sections of International Law and Public Contracts, panel member (Washington, DC, Oct. 20, 2010).

“Fighting Corruption in Procurement,” presentation to TRACE International conference (Washington, DC, Oct. 19, 2010).

“Comparative Lessons in Anti-Corruption,” presentation to International Public Procurement Forum II (Beijing, Oct. 16, 2010).

“Defense Procurement: International Developments,” presentation to Caribbean Procurement Institute conference (Port of Spain, Trinidad, Oct. 12, 2010).

“Government Procurement Law: Stepping Stones to Reform,” Panel Chair, The XVIIIth International Congress of Comparative Law (World Bank, Washington, D.C., July 27, 2010).

“A Letter from America -- The EU Defense Directive,” presentation to conference on *The Future of the European Union*, University of Birmingham Law School (Birmingham, England, June 25, 2010).

“Electronic Procurement -- Next Steps, Through Agency Theory,” presentation to *Multilateral Meeting on Government Procurement* (Rome, Italy, June 17, 2010).

“The Application of Government Contracts Requirements to Foreign Subcontractors Overseas,” member of panel, ABA Public Contract Law Section, International Procurement Committee (Washington, DC, June 3, 2010).

“Procurement Reform: Outlook for 2010,” member of panel, Federal Procurement Institute, ABA Public Contract Law Section (Annapolis, MD, Mar. 4, 2010).

“Suspension and Debarment: Comparative International Perspectives,” member of panel hosted by ABA International Law Section, Anti-Corruption Committee (World Bank, Washington, D.C., Feb. 25, 2010).

Coordinator and Presenter, *GWU Law School Government Procurement Law Program - 50th Anniversary Dinner* (Washington, D.C., Feb. 18, 2010).

“International Procurement: Review of the European Defense Directive,” panel moderator, Thomson Reuters / West Government Contracts Year in Review Conference, Washington, D.C., Feb. 16, 2010.

Expert Group Member, Organisation for Economic Co-operation and Development (OECD), Partnership for Democratic Governance (PDG), revisions to PDG *Handbook on Contracting Out* (2010).

“Organizational Conflicts of Interest,” Nash & Cibinic Roundtable panel presentation (with Professor Ralph Nash, Marcia Madsen & Vern Edwards) (Washington, D.C., Dec. 3, 2009).

“Socioeconomic Initiatives in the Obama Administration,” panel presentation with Angela Styles, 2009 Contract and Fiscal Law Symposium, U.S. Army Judge Advocate General’s School (Charlottesville, VA, Nov. 20, 2009).

“Procurement Policies in Recovery: The U.S. Experience,” workshop presentation, African Development Bank, High Level Forum on Procurement (Tunis, Nov. 16, 2009).

“Buy American in the Stimulus Era,” panel presentation with the International Trade Committee, ABA International Law Section (Washington, D.C., Nov. 13, 2009).

“Electronic Procurement: U.S. Lessons Learned,” presentation at the Third Global Conference on Electronic Government Procurement, sponsored by the Inter-American Development Bank (IDB), the

World Bank (WB), the Asian Development Bank (ADB) and the African Development Bank (AfDB) (Washington, D.C., Nov. 11, 2009).

“The New European Defense Directive: Impact on the European Defense Market,” colloquium chair, George Washington University Law School (Washington, D.C., Nov. 6, 2009).

“American Recovery and Reinvestment Act of 2009: Implementation Challenges and a Look to the Future,” co-presentation with Aris Georgopoulos, University of Nottingham, to NCMA Government Contract Management Conference (Bethesda, Maryland, Nov. 5, 2009).

“Briefing: The New European Defense Directive,” co-presentation with Aris Georgopoulos, University of Nottingham, to 157th Military Detachment (Washington, D.C., Cannon H.O.B., Nov. 4, 2009).

“UNCITRAL Public Procurement Model Law -- Developments,” presentation to Department of State’s Advisory Committee on Private International Law (ACPIL) (George Washington University Law School, Washington, D.C., Oct. 20, 2009).

Presentation on “U.S. Procurement and the Recovery Act,” sponsored by the Israel - U.S. Chamber of Commerce (Tel Aviv, Israel, Sept. 14, 2009).

Presentation and Panel Chair, “Procurement in U.S. and International Recovery Efforts,” Conference: “East Meets West” (Berlin, July 15, 2009).

Conference Participant, Asia Link Conference on Best Practices in Procurement (Beijing, June 29-30, 2009).

“Procurement Reform in the Obama Administration,” member of panel sponsored by the District of Columbia Bar Association and the Board of Contract Appeals Bar Association (Washington, D.C., June 10, 2009).

“Contractor Compliance: Next Steps,” colloquium chair (with the Board of Contract Appeals Bar Association), George Washington University Law School (Washington, D.C., June 9, 2009).

“Should We Discriminate Against Foreign Contractors?” presentation to Idaho State Bar Association (Boise, Idaho June 8, 2009).

“An Introduction to the U.S. Procurement System,” presentation to delegation sponsored by China’s Ministry of Commerce (Washington, D.C., Apr. 15, 2009).

“Recommendations on Illinois Procurement Reform,” telephonic presentation to the Illinois Reform Commission (Chicago, IL Mar. 13, 2009).

“The Future of DC Procurement Reform,” D.C. Bar Ass’n, panel discussion (Washington, D.C. March 13, 2009).

“Going Global: Key Emerging Issues in European and U.S. Procurement,” panel moderator, ABA Public Contract Law Section - Federal Procurement Institute, Annapolis, Maryland, March 5, 2009.

“International Procurement: European Perspectives,” panel moderator, Thomson West Government Contracts Year in Review Conference, Washington, D.C., Feb. 17, 2009.

“Fighting Corruption in Procurement,” co-presentation to visiting Brazilian government officials through Institute of Brazilian Issues (George Washington University School of Business, Washington, D.C., Oct. 9, 2008; Nov. 3, 2009).

“International Procurement Law Developments,” presentation to Department of State’s Advisory Committee on Private International Law (ACPIL) (panel presentation) (George Washington University Law School, Washington, D.C., Oct. 6, 2008).

“Public Procurement in the U.S. and Germany: A Comparative Review,” presentation at the firm of Beiten Burkhardt (Munich, July 17, 2008).

“Key Emerging Issues in Procurement Internationally and the Boeing Tanker Protest,” presentation to the Forum Vergabe (Dusseldorf, July 16, 2008).

“An Introduction to U.S. Procurement,” address at Ruhr-Universität-Bochum (Bochum, Germany, July 15, 2008).

“Reviewing the New Nigerian Law on Public Procurement,” address to Federal Government of Nigeria, Public Procurement Board (Abuja, June 18, 2008).

“Procurement Law Practice: Looking Forward Under Nigeria’s New Public Procurement Law,” address to Nigerian Bar Association (Lagos, June 17, 2008).

Panel Member, “*Hot Topics in the Court of Federal Claims and the Boards of Contract Appeals*,” panel presentation to the Judicial Conference of the U.S. Court of Appeals for the Federal Circuit (Washington, D.C., May 15, 2008).

“*Improving the General Services Administration’s Multiple Award Schedule Contracts*,” presentation to the U.S. General Services Administration’s Multiple Award Schedule Pricing Policies Advisory Commission (Washington, D.C., May 5, 2008), available at <http://www.acquisition.gov/comp/masap/documents/George%20Washington%20University%20Law%20School.pdf>.

Colloquium: Contractor Compliance: Practical and Ethical Challenges,” (organizer and panel moderator), The George Washington University Law School (Washington, D.C., April 29, 2008).

Colloquium: Issues in International Contractor Compliance” (organizer and panel moderator), The George Washington University Law School (Washington, D.C., Mar. 12, 2008).

U.S. Contractor Compliance, briefing to German procurement group *Forum Vergabe* (Berlin, Jan. 17, 2008).

“*Passage to India Series, Part 2: The Wild West of Indian Procurement*,” panel member, ABA-CLE Teleconference (November 14, 2007).

“*Colloquium: Bid Protests and Disputes in Federal, State and Local Procurement – National and International Perspectives*” (organizer and panel moderator), The George Washington University Law School (Washington, D.C., Oct. 30, 2007).

“*Challenges for Oversight: Task-Order (Frameworks) Contracting and Electronic Procurement in the*

United States,” joint presentation (with Professor Danielle Conway-Jones) to *International Colloquium: Oversight Over Public Procurements: European and International Perspectives* (University of Paris I (Sorbonne), Oct. 22, 2007).

“*Introduction to Government Contracts Practice*,” American Bar Association, Young Lawyers Division, Student Conference (panel member) (Catholic University Law School, Washington, D.C., Oct. 13, 2007).

“*Colloquium: Socioeconomic Programs in European Procurement*” (organizer and panel moderator), The George Washington University Law School (Washington, D.C., Sept. 11, 2007).

“*History & Policy: U.S. Government Procurement*,” presentation to delegation of the People Republic of China’s Central Government Procurement Center of Government Offices Administration of the State Council (Washington, D.C. July 10, 2007).

“*The Future of Government Contracts Law: Career Strategies and Opportunities for the Young and Soon-To-Be Practitioner*,” moderator for panel presentation sponsored by the District of Columbia Bar Association (Washington, D.C. June 12, 2007).

European Space Agency: International Symposium: “Developing Trends in Public Procurement and Auditing,” presenter at workshop on electronic procurement, and keynote speaker on the use of framework agreements in U.S. space and defense procurement (Noordwijk, The Netherlands, May 15-16, 2007).

World Trade Organization (WTO) Regional Workshop on Government Procurement for African Countries, presenter at conference sessions on transparency, competition and challenge procedures (Accra, Ghana, Apr. 25-28, 2007).

Colloquium: “Alternative Dispute Resolution in Government Procurement: New Horizons” (organizer and panel moderator, with Board of Contract Appeals Bar Association), The George Washington University Law School (Washington, D.C., Apr. 19, 2006).

“*Policy and Politics on the Road to an International Free Market for Procurement*,” presentation to U.S. Coast Guard annual contracting conference (Annapolis, MD, Apr. 17, 2007).

“*Measuring Up in a Global Procurement Market: Assessing Processes at the GAO, the FAA and the U.S. Court of Federal Claims Against International Standards*,” chair of panel at conference of the Board of Contract Appeals Judges Association (Alexandria, VA, Apr. 11, 2007).

“*Policy and Legal Frameworks for Open Procurement Markets*,” paper presented to Thomson West Government Contracts Year in Review (Washington, D.C., Feb. 20, 2007).

“*Federal Funding and Accountability Transparency Act*,” panel briefing to the Federal Bar Association’s Government Contracts Section and Federal Grants Committee (Washington, D.C., Feb. 1, 2007).

“*International Public Procurement*,” panel presentation sponsored by the Georgetown Journal of International Law (Washington, D.C., Jan. 25, 2007).

“*Interagency Contracting*,” Nash & Cibinic Roundtable panel presentation (with Professor Ralph Nash and Angela Styles, Esq.) (Washington, D.C., Dec. 7, 2006).

“*Organizational Conflicts of Interest*,” panel presentation to the American Bar Association Public Contract Law Section, Bid Protest Committee (Washington, D.C., Nov. 21, 2006).

"The Berry Amendment – Recent Legislative Changes," panel presentation to the American Bar Association Public Contract Law Section, Acquisition Reform Committee (Washington, D.C., Nov. 14, 2006).

"Trade Agreements Act Enforcement: Policy and Politics on the Road to an International Free Market for Procurement," presentation to a National Contract Management Association training conference (University of Minnesota, Minneapolis, MN, Oct. 27, 2006).

"Small & Disadvantaged Enterprises: Lessons from the U.S. Experience," presentation to a conference on implementation of French legislation regarding small- and medium-sized enterprises (SMEs), sponsored by the French Ministry of Finance (Paris, France, Oct. 9, 2006).

"Ensuring Integrity – The UNCITRAL Model Procurement Law and the UN Convention on Corruption," presentation to the International Public Procurement Conference (IPPC) (Rome, Italy, Sept. 2006).

"New Challenges in Devolving Procurement Functions to Lead Systems Integrators," paper presented as part of panel at American Bar Association's Public Contract Law Section's annual meeting (Honolulu, HI, Aug. 5, 2006).

"Integrating Ethics and Procurement – International Lessons," presentation to the Interagency Ethics Council (Washington, D.C., Aug. 3, 2006)

"Electronic Reverse Auctions: U.S. Experience," and *"Electronic Procurement: Lessons from the U.S. Experience,"* presentations at "Public Procurement: Global Revolution III," an international procurement law conference at the University of Nottingham, United Kingdom (co-sponsored by GWU Law School) (June 2006).

"The Federal Circuit Looking Ahead: The Most Important Issues Facing the Federal Circuit in the Next Ten Years," panel presentation to the Judicial Conference of the U.S. Court of Appeals for the Federal Circuit (Washington, D.C., May 19, 2006).

NCMA Training Seminar: "Organizational Conflicts of Interest," to benefit National Contract Management Assn – Tysons Corner Chapter (Reston, VA, May 15, 2006).

Colloquium: Consolidation of the Civilian Boards of Contract Appeals: New Legislation's Impact on Practice Before the Boards (organizer and panel moderator, with Professors Lees and Schooner), The George Washington University Law School (Washington, D.C., Apr. 21, 2006).

"Update on U.S. Procurement," presentation to 6th Annual Seminar on Government Procurement – Meeting of the Americas (Sao Paulo, Brazil, Mar. 21, 2006).

"Emergency & Contingency Contracting: Lessons Learned from Katrina," panel member, American Bar Association, Public Contract Law Section, 12th Annual Federal Procurement Institute (Annapolis, MD, Mar. 2, 2006).

Emerging Policy and Practice Issues (2005), presentation with Steven L. Schooner, at the Thomson/West Government Contracts Year in Review Conference (Washington, D.C., Feb. 23, 2006).

Colloquium: Electronic Reverse Auctions – Lessons Learned, Here and Abroad (organizer and panel moderator, with Professor Sue Arrowsmith of the University of Nottingham and David Drabkin, U.S. General Services Administration), The George Washington University Law School (Washington, D.C., Feb.

21, 2006).

"Ethics in Government Contracting," Panel Chair, Board of Contract Appeals Bar Association Annual Program (Washington, D.C. Oct. 28, 2005).

"Procurement Integrity: Contracting Challenges" Presentation to National Contract Management Association, Free State Chapter (Laurel, MD, Oct. 20, 2005).

District of Columbia Bar Association Panel: "Procurement Integrity: Will the Avalanche Sweep Only The Sinners Away?" (Washington, D.C., Oct. 11, 2005).

Colloquium: Framework Agreements and Task-Order (IDIQ) Contracting: Successes (and Failures) in Europe and the United States (organizer and panel moderator), The George Washington University Law School (Washington, D.C., Sept. 28, 2005).

"How Academia Is Responding to the Ethics Challenge," National Contract Management Association, 43rd Annual Aerospace and Defense Contracting Conference (panel member) (Long Beach, CA, July 28, 2005).

"Government Contracts Law and You": Career Strategies and Opportunities, District of Columbia Bar Association (panel moderator) (Washington, D.C. June 30, 2005).

Colloquium: The World Trade Organization's Government Procurement Agreement – Benefits and Challenges (organizer and panel moderator, with Professor Yu An of Tsinghua University, Beijing), The George Washington University Law School (Washington, D.C., June 22, 2005).

"Risk Management: Ethics and Compliance," Presentation to G-Con Small Business Contracting Symposium (McLean, VA, June 15, 2005).

"Legislating Procurement Reform in the U.S. Congress: Patterns and Lessons," Presentation to Delegation from Thailand's Council of State (Washington, D.C., June 13, 2005).

"Procurement Integrity: Emerging Legal Issues," Presentation to Army Materiel Command, Legal Conference (New Orleans, LA, June 7, 2005).

"Procurement Integrity: Building to New Benchmarks," Presentation to National Contract Management Association, Gateway Chapter (St. Louis, MO, May 10, 2005).

"Procurement Reform Through Congress: Patterns and Problems," Presentation to American Bar Association – Public Contract Law Section (chair of panel on legislative oversight) (Asheville, NC, Apr. 30, 2005).

"Procurement Integrity: Emerging Issues in Federal Procurement," Presentation to Coast Guard Chiefs of Contracting Offices Conference, Arlington, VA, April 14, 2005.

"Procurement Reform: Grading Our Progress and Charting the Course," panel member, American Bar Association, Public Contract Law Section, 11th Annual Federal Procurement Institute (Annapolis, MD, Feb. 25, 2005).

"Ethics and Integrity – 'Truth or Consequences' – Not Just a Game" (panel member), NCMA Winter Conference (Melbourne, Fla., Feb. 17, 2005).

"Organizational Conflicts of Interest: Emerging Issues" (organizer and panel chair), The George Washington University Law School (Washington, D.C., Feb. 8, 2005).

"Emerging Policy & Practice Issues" (joint presentation with Professor Steven Schooner), West Government Contracts Year in Review Conference (Washington, D.C., Feb. 3, 2005).

"New Policy Issues for Federal Procurement and Procurement Integrity," presentation to National Contract Management Association – Washington, D.C. Chapter (Jan. 19, 2005).

Comments prepared for Transparency International-USA on U.S. Government response regarding Implementation of the Inter-American Convention Against Corruption (Dec. 14, 2004).

"Procurement Integrity: What's It All About," panel presentation sponsored by District of Columbia Bar Association (Dec. 7, 2004).

Colloquium: UNCITRAL and the Road to International Procurement Reform (organizer and panel co-moderator), The George Washington University Law School (Washington, D.C., Nov. 10, 2004)

Procurement Integrity: New Challenges, presentation to National Contract Management Association, Nova Chapter (Arlington, VA, Nov. 4, 2004).

Procurement Integrity: Emerging Trends and Recent Crises (seminar presentation), Forty-Third Annual National Seminar on Government Contracts (U. of Minnesota, St. Paul, MN, Oct. 29, 2004)

U.S. General Service Administration's "Get It Right" Campaign: Considering Basic Principles (panel presentation, General Services Administration, Washington, D.C., Oct. 27, 2004).

U.S. Government Procurement Issues, International Public Procurement Conference, Fort Lauderdale, FL (panel member) (Oct. 21, 2004).

Procurement Integrity Essentials: Compliance Strategies in the Wake of Recent Reforms, American Bar Association, Center for Continuing Legal Education (teleconference training) (Sept. 28, 2004).

Adviser to U.S. Delegation, UNCITRAL Model Procurement Law Working Group (Headquarters, United Nations Commission on International Trade Law, Vienna, Austria, September 2004).

Homeland Security Procurement: The Big Picture, IOMA 2nd Annual Forum: Contracting with the Department of Homeland Security, panel participant (Arlington, VA, May 11, 2004).

Procurement Integrity: Getting Government Contracts Right, panel moderator – colloquium (The George Washington University Law School, Washington, D.C., May 6, 2004).

Task Order Reform: Weighing Electronic Solutions, presentation to Board of Contract Appeals Judges' Association Annual Conference (Alexandria, VA, Apr. 30, 2004).

Public Procurement in the U.S. Market: Emerging Issues, briefing sponsored by the Embassy of Canada (Washington, D.C., Apr. 27, 2004).

Panel Presentations: "Challenges in Ethics Compliance" (plenary session to full conference) and *"Homeland Security: Contracting Issues,"* at National Contract Management Association's World Congress (Orlando, Florida, Apr. 26, 2004).

Participant, Expert Advisory Group on Proposed Reform of the UNCITRAL Model Procurement Law (Headquarters, United Nations Commission on International Trade Law, Vienna, Austria, March 2004).

Competitive Sourcing, Commercial Item Contracting and Procurement Integrity: A Briefing and Update, Performance Institute Government Contracting Summit, Washington, DC (Jan. 29, 2004).

Procurement Reform: Outlook 2004, joint presentation with Professor Steven Schooner for federalnewsradio.com (Jan. 15, 2004).

Commercial Information Technology Procurement – Emerging Issues, presentation at the Army Government Contract and Fiscal Law Symposium, U.S. Army JAG School, Charlottesville, VA (Dec. 4, 2003).

Procurement Integrity in Federal Contract Law, Presentation to National Contract Management Association – Cape Canaveral, FL (Sept. 23, 2003).

Homeland Security – Procurement Law Challenges, Federal Bar Association Meeting, Arlington, VA (panel member, Sept. 18, 2003).

FederalNewsRadio.com: Webcast on A-76 and Competitive Sourcing, George Washington University, Washington, D.C. (panel member, July 28, 2003).

Business Opportunities with Homeland Security, Contract Services Association Mid-Year Meeting, Portsmouth, VA (panel chair, July 23, 2003).

Careers in Government Contracts Law: Luncheon Program of the District of Columbia Bar Association (moderator, June 26, 2003)

Legislative Developments: Cooperative Purchasing and SARA (Panel Member, GWU Law School, Procurement Policy Colloquium, June 5, 2003)

Procurement Integrity – Emerging Trends, Presentation to the Army Materiel Command/Conference of AMC Counsel (Orlando, FL, May 22, 2003).

E-Government: Weighing Progress and Reform, Presentation to the Board of Contract Appeals Judges Association (Alexandria, VA, plenary session, April 9, 2003).

Contracting with the Department of Homeland Security: Procurement Legal Requirements, Bureau of National Affairs (BNA) Federal Contracts Report Conference (Panel Member, Washington, D.C., April 8, 2003).

U.S. and Canadian Procurement: Comparative Review, The Canadian Embassy, Washington D.C. (Mar. 5, 2003).

Ethics in Procurement: New Challenges After a Decade of Reform, Invited Presentation to Office of Federal Procurement Policy, U.S. Office of Management & Budget (Feb. 13, 2003).

The Future of Services Contracting: Section 803 and Beyond (Panel Chair, GWU Law School, Procurement Policy Colloquium, Feb. 4, 2003).

Federal Information Technology Accessibility: Whose Responsibility Is It? (Panel Member, Accessibility Industry Conference, Orlando, FL, Feb. 17, 2002).

District of Columbia Bar Association Seminar, *"D.C. Procurement: Bid Protests and Contract Claims"* (Panel Chair, Jan. 7, 2002).

Accessibility in Federal Information Technology: Practical and Legal Obstacles (E-Gov Conference Panel, Washington, D.C., Dec. 18, 2001).

Effective Legal Presentations: Training to the District of Columbia Bar (Dec. 13, 2001).

Meeting the Section 508 Challenge: Legal and Business Issues in Providing Access to Electronic and Information Technology (District of Columbia Bar, panel presentation, Dec. 4, 2001).

E-Signature Laws, U.S. and International (George Mason University School of Law, guest lecture, Nov. 28, 2001).

Section 508: Government Perspective on IT Accessibility Requirements (Redstone Arsenal, Alabama, Nov. 14, 2001).

Implementing Secure E-Government in a Customer-Centric Environment, Panel Chair and Presenter, E-Gov Conference (Washington, DC, July 10, 2001).

Secure E-Business: Legal Lessons from the Federal Experience, Presentation to Annual Meeting of the Association for Transportation Law, Logistics & Policy (San Diego, CA, June 25, 2001).

Webcast: *Section 508 - Making Final Preparations* (panel discussion with industry, government and disability community) (available at www.tvworldwide.com/event_ittatc_061801.cfm).

"Department of Defense Implementation of PKI: Legal Issues," presentation to Armed Forces Communications and Electronics Association, U.S. Department of Commerce (May 14, 2001).

Address to Department of Defense Public Key Infrastructure Users Conference, Myrtle Beach, SC (May 9, 2001).

"Accessible Information Technology Under Section 508," Information Resources Management College, National Defense University (May 10, 2001).

Teaching Presentations: GSA Schedules and Section 508, Cape Canaveral, Florida NCMA Chapter (Apr. 11, 2001).

"Legal Issues in DoD E-Business," Briefing to Association for Federal Information Resource Management (AFFIRM) (Mar. 15, 2001).

E-Gov Conference, *Federal E-Business: Emerging Legal Issues* (Mar. 13, 2001).

Federal E-Business: Legal Update, Presentation to Information Resources Management College, National Defense University (Feb. 15, 2001).

Secure E-Business at the Defense Department: Seminar for Procurement Professionals (Feb. 14, 2001) (co-moderator).

Electronic Commerce Institute for University Procurement Officials (NAEB, Jan. 26, 2001, Tempe AZ).

Co-Chair, Legal Subgroup, Industry Public Key Infrastructure (Digital Signature) Working Group, Report to U.S. Department of Defense (Dec. 2000).

“New Developments in Federal Procurement” (training to Federal Deposit Insurance Corporation contracting officials, Nov. 14, 2000).

Testimony on Administrative and Procurement Reform before the Judiciary Committee, District of Columbia City Council (Oct. 30, 2000).

E-Gov 2000 Conference, Panel Member: *New Laws of Electronic Commerce and Legal Issues in Implementing Public Key Infrastructure* (July 11, 2000).

“The New Uniform Electronic Transactions Act,” Presentation at NCMA World Congress 2000 (Apr. 10, 2000).

Panel Chair, *“Federal and State Electronic Commerce: Update on Developments,”* ABA Public Contract Law Section, Federal Procurement Institute (Annapolis, MD, Mar. 9, 2000).

Radio Interview, "Selling Information Technology to the Federal Government," WRC Radio, Washington, D.C. (Oct. 14, 1999).

Co-presenter, *Basics of Government Contracting* (Federal Publications Oct. 6, 1999).

Co-teacher, *"Year 2000 Issues in Government Contracting,"* Federal Publications Seminars LLC, Washington D.C. & Los Angeles, CA, January - July 1999.

Panel Chair, *Federal Public Key Initiatives*, E-Gov Conference, Washington, D.C., June 30, 1999.

Panel Chair, *Paperless Procurement*, GovTechNet Conference, Washington, D.C., June 16, 1999 (sponsored by *Federal Computer Week*).

Virginia Continuing Legal Education (CLE) Presentation, *Electronic Issues in Law Practice* (May 1999).

Co-Presenter, ITAA Webcast: *Federal Use of Public Key Infrastructure (PKI) Encryption* (March 18, 1999).

Co-Teacher, NCMA National Educational Seminar, *Innovative Contracting: Practical Approaches* (March 11, 1999).

Lecturer, *"Bid Protests and Information Technology Contracts,"* General Services Administration "Trail Boss" Training Program for Government IT Professionals, May 1998 & December 1998.

Speaker on *“Year 2000 Liability -- Arbitration Options,”* NCMA Tysons Corner Chapter (Dec. 8, 1998).

Speaker on *“Paperless Contracting: Public Key Infrastructure and Government Contracting,”* NCMA, East Coast Conference (Dec. 4, 1998).

Panel Speaker, Association for Enterprise Integration, Conference on 21st Century Commerce, Long Beach,

CA, (October 1998).

Co-teacher, NCMA National Education Seminar: "*Electronic Contracting*" (Apr. 29, 1998).

Speaker, *Developments in Federal Electronic Commerce*, NCMA East Coast Conference (December 1997).